

HERZBERG # 4

Dr. G. Herzberg, interviewed by WFKM 28. v. 1976

- 000 No objections to Steicheff's biography
 013 [Review Comm. 1951] on split
 024 [In 1948. announced H. as Director)
 030 Division of Applied Phys? in 1950
 040 Mackenzie said Howlett Co-director
 050 probably mistake in minutes
 060 How Phys. was divided. Howlett was
 co-director. In Steacie's time, perhaps
 1954, H. found out indirectly that
 plans for new building had been
 made without consulting Herzberg.
 090 Reports will show when division made.
 096 [Search for documents on shelves]
 112 In 1954, two branches } in Ann. Rev.
 117 In 1955, two divisions }
 126 This was a personal matter due to
 H's annoyance about plans for new
 building.
 132 H. went to Steacie. Moving applied
 Phys. 3 miles away one of Steacie's
 few mistakes.
 150 Difficulty of writing about this.
 167 H. felt very badly about it. He
 is sure that Steacie thought he
 had been told about the building.
 175 Co-operation between pure & applied
 phys. was closer than Steacie thought
 185 [Digression about Steacie, etc.]
 208 W. H. Barnes in pure phys. H. did
 not know him well.

G. Herzberg

- 218 Crystallography group now in Biology
- 224 Macdonald's section a very good one
- 234 " not good administrator.
- 243 Herzberg as administrator. Year's budget just took him one day at first. It got worse later.
- 253 People like Rosser + Birchard very good at solving admin. problems.
- 258 Pallett his first admin. assistant.
- 265 Macdonald upset by Preston-Thomas' transfer. Macd. a martinet.
- 277 Howlett persuasive, persuaded P-T.
- 283 Relations between Ho. + Macd. were temporarily strained.
- 290 [Digression, erased]
- 310 Division had become large. Administratively the split was good, but physical separation not good.
- 331 [New building more suitable for much of apparatus.]
- 348 [History will go from 1929 to 1954. Appointment of Howlett as co-director still a mystery.
- 372 Howlett's offer from Fairchild.
- 390 H. worried about possibility of finding a successor to Howlett.
- 408 Reasons for split. Industrial research.
- 416 [Little demand from industry.]
- 443 Reminiscences of Boyle.
[Digression]
(effectively end of interview)

- July 4, 1947 Mark. & Boyle encl. letter from H.
- June 17, 1947 H. to Mackenzie accepting PPO
- July 22 Howe signed appointment
- ✓ " 28 Mackenzie to H. Notified of appointment.
- Oct. 18 Boyle to H. What apparatus does he need?
- ✓ " 24 H. to Boyle, reply with list.
- Nov 7 Howlett to Boyle. Suggests Herzberg negotiate with suppliers
- ✓ Nov 12 Boyle to H.
- Nov 17 Herzberg to Boyle. Note by Boyle telling Rose to order the instruments for H.
- ✓ Nov 28 Rose to H.
- ✓ Jan 19, 1948 " " " re Douglas
- ✓ Jan 21, 1948 H. to Rose, with written postscript
- Jan 22 H. to Mackenzie. Douglas had just visited York.
- Dec. 22 Mackenzie to H. Promotion to Director 1 Jan 1949
- ✓ Dec. 3 H. to Mackenzie re appt. as Director.

H. was appointed PPO as of 1 July 1948